

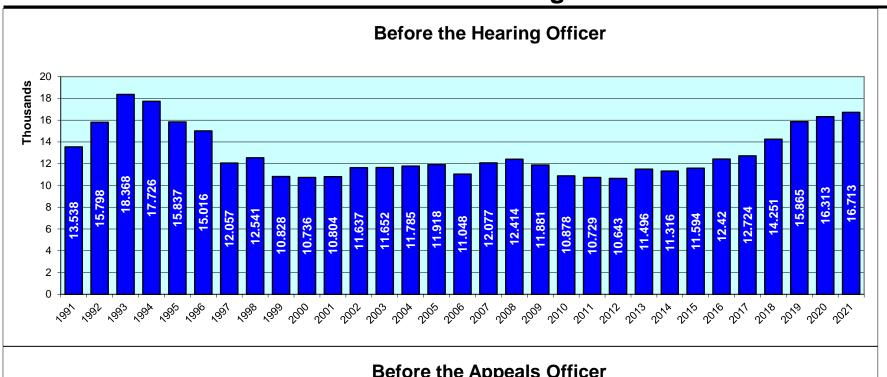
DEPARTMENT OF ADMINISTRATION HEARINGS DIVISION

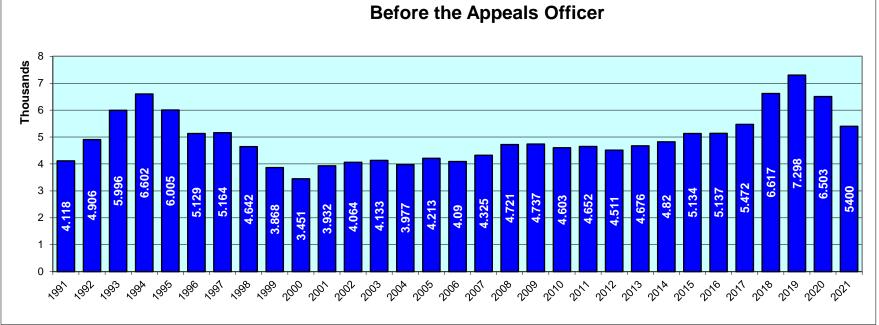
BEFORE THE APPEALS OFFICER STATISTICAL REPORT FY 2021

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YEAR END REPORT

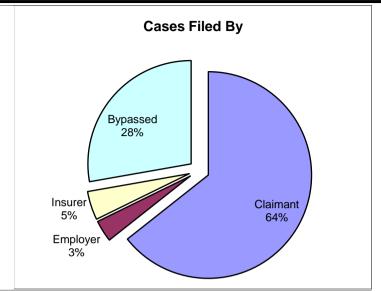
Hearings Division Cases Filed FY 1991 through FY 2021

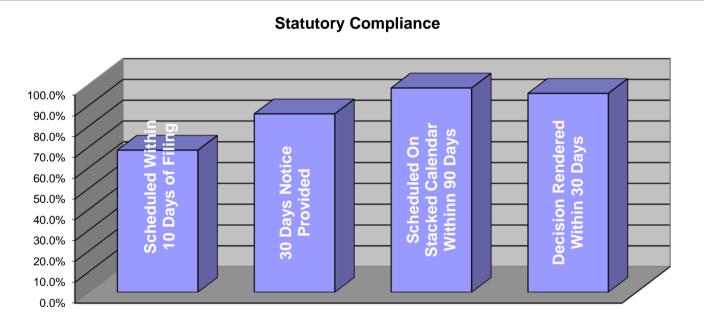


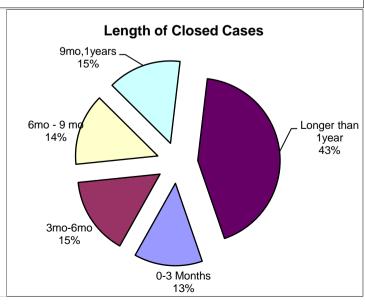


Appeals Officer FY '21

Year End Overview

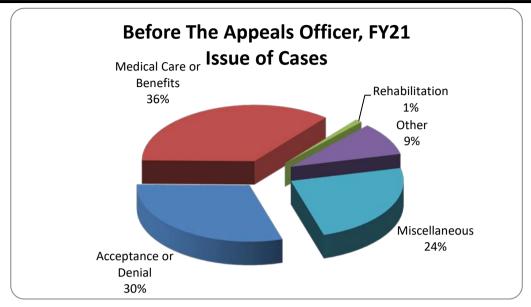


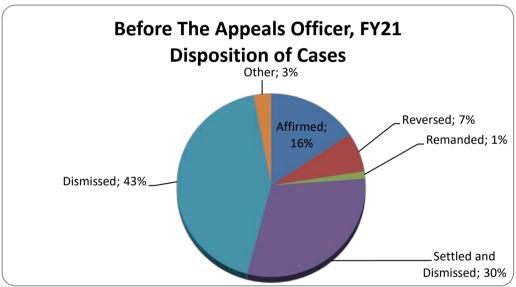


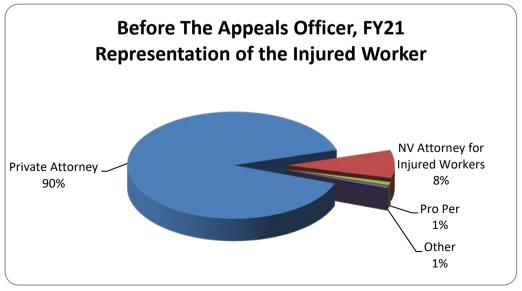


Appeals Officer FY '21

Year End Overview (cont.)

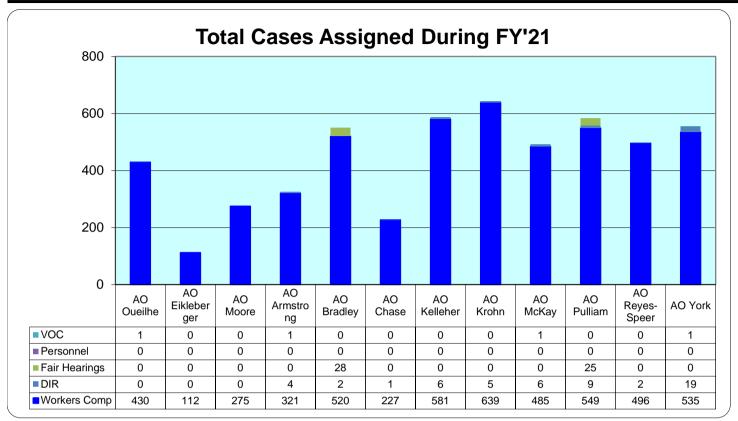


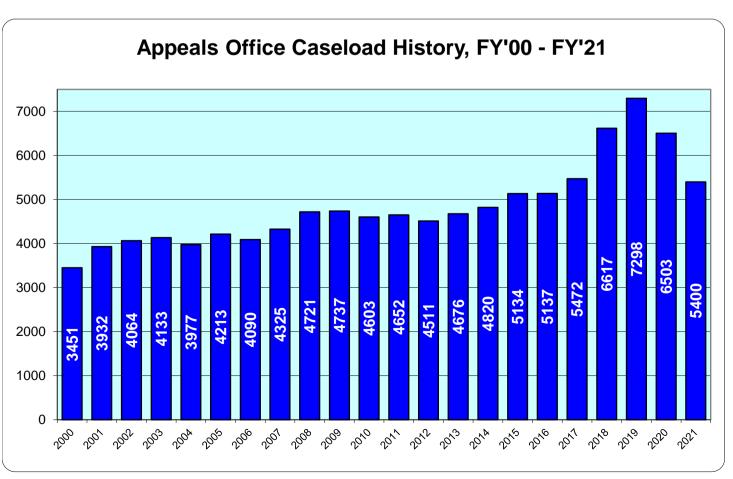




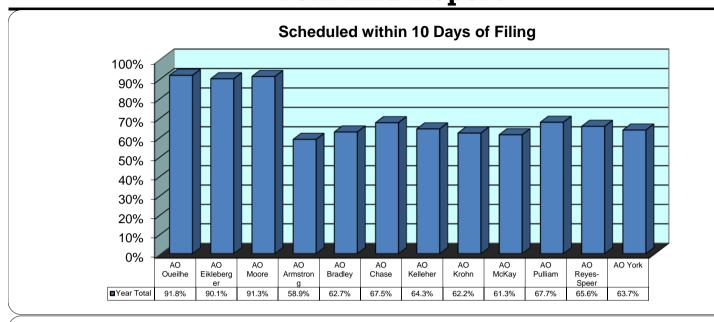
Appeals Officer FY '21

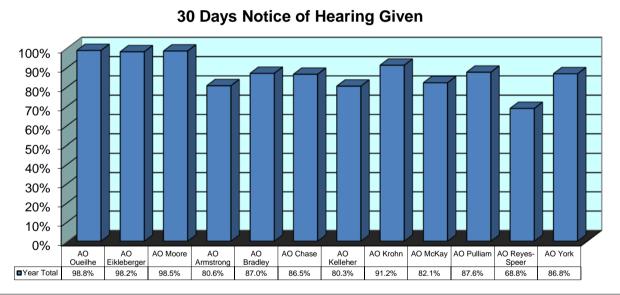
Year End Report

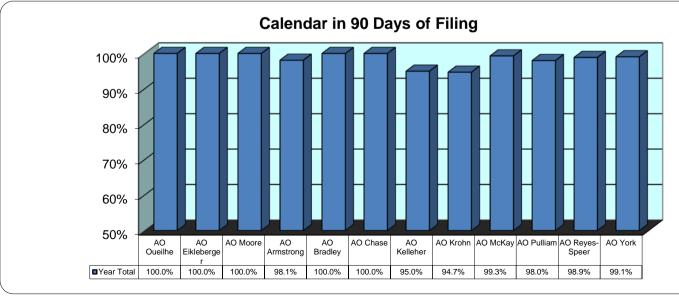




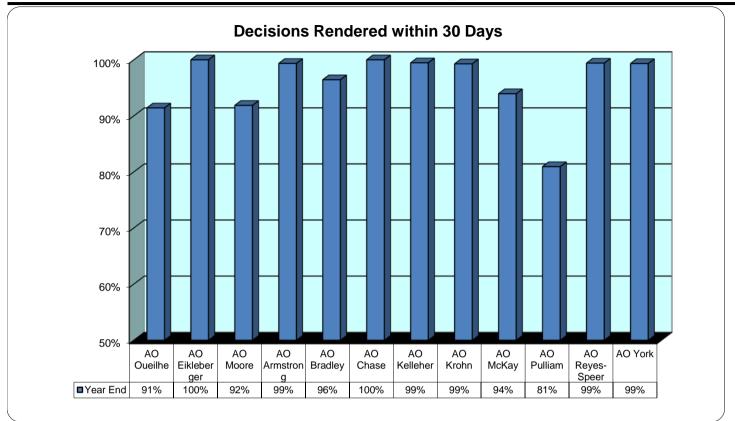
Appeals Officer FY '21 Year End Report

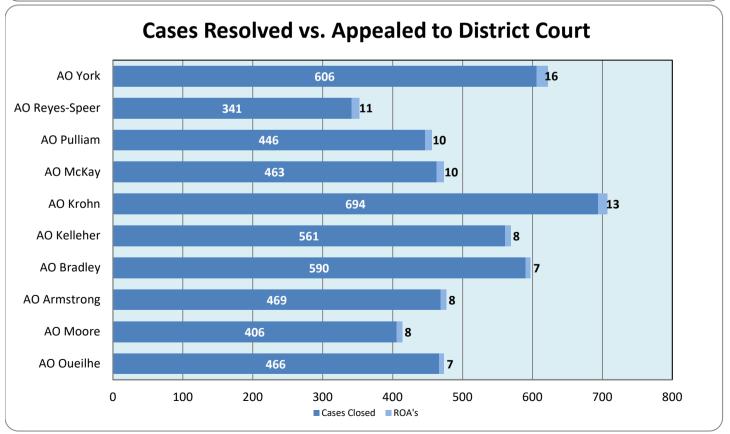






Appeals Officer FY '21 Year End Report





Appeals Officer FY '21 Year End Report

